Robert Mackalski

Jeffrey S. Raikes School of Computer Science and Management | College of Business University of Nebraska, Lincoln robert.mackalski@unl.edu

EDUCATION

2014	PhD	McGill University	Montreal, QC	Marketing
1995	MBA	McGill University	Montreal, QC	Marketing
1992	BSC	Brandon University	Brandon, MB	Math, Economics

EXPERIENCE

Academic Experience

2020 – current	University of Nebraska - Lincoln Assistant Professor of Practice Jeffrey S. Raikes School of Computer Science and Management
2020 - current	University of Nebraska – Lincoln Assistant Professor of Practice Department of Marketing, College of Business
2017 - 2020	McGill University Assistant Professor (Teaching) Department of Marketing, Desautels Faculty of Management
2018 – 2019	McGill University Executive Director Dobson Centre for Entrepreneurship
2017 – 2019	Queens University - Kingston Adjunct Professor Department of Marketing, Smith School of Business
2001 – 2016	McGill University Faculty Lecturer Department of Marketing, Desautels Faculty of Management

Professional Experience

2005-2020 Mackalski & Co. Marketing Inc. Director

Provided consultation to high-growth companies on their marketing strategies. Clients included Birks Group (Montreal, awarded Brand of the Year at World Branding Award Ceremony 2018), Clearly Kombucha (San Francisco, sold to Molson-Coors), Fody Foods (Montreal), Lufa Farms (Montreal), Darling Lingerie (Sao Paulo), and Black Coral Capital portfolio companies (Solantro, Zeta Builds, NextStepLiving).

1995-2001 Peachtree Network (Montreal, Atlanta) Co-founder, CMO

Provided e-commerce solutions to retail grocery and foodrelated industries. Intimately involved in all major company decisions from start-up to marketing strategy to IPO (TSX:PCH). Incorporated 128bit encryption for secure online transactions (Weider Nutrition Group 1995). First to launch web-based grocery shopping with a grocery chain (Foodfare 1996); First to develop mobile grocery shopping app (2000).

TEACHING

TEACHING at UNIVERSITY OF NEBRASKA, LINCOLN

Teaching @ UNL Degree Programs

Course #	Course Title	Sections Taught
MRKT 341	Marketing	3
RAIK 341H	Marketing (Honors)	4
RAIK 163H	Innovation Processes (Honors)	1
RAIK / CSCE 401H	Design Studio (Honors)	3
RAIK / CSCE 402H	Design Studio (Honors)	3
RAIK / CSCE 403 H	Design Studio (Honors), 2 nd year	3
RAIK / CSCE 404 H	Design Studio (Honors), 2 nd year	3

TEACHING at McGILL UNIVERSITY

Teaching @ McGill University Degree Programs, Montreal

MGCR 352	Principles of Marketing	21
MRKT 438	Brand Management	48
MRKT 453	Integrated Marketing Communications	12
MRKT 645	Winning at Brands	1
MRKT 653	Markets and Globalization	3
MRKT 657	Customer Insights	2

Teaching @ McGill University Degree Programs, International

	Course #	Course Title	Sections Tau	<u>ght</u>
	MRKT 434	Global Branding (Study Abroad Bra Joint Program w ESPM (Montreal, S	,	16
	MRKT 434	Global Branding (International Sum Joint Program with Shantou Univers U of Glasgow (Scotland)	mer Program)	10
	MRKT 653	Markets and Globalization MBA Japan (Tokyo)		1
	MRKT 660	International Study Program MBA Japan (Tokyo, Montreal)		4
	MRKT 691	Global Branding MBA Joint Program with ESPM (Montrea		7 o)
	Teaching @ McGill University Executive Programs			
	EXEC	Marketing Excellence Executive Development Course (Montreal, Toronto, Calgary, Vanco		8
	EXEC	Marketing Excellence 2 Advanced Development Course (Montreal, Toronto, Calgary, Vanco		4
	Teaching Executive-Level Custom Courses			
	EXEC	Marketing Excellence 2 AstraZeneca – 2-day program		1
	EXEC	Marketing Integration Glaxo Smith Klein – 1 day program		1
	EXEC	Marketing Fundamentals AutoDesk – 1-day program		1
	EXEC	Marketing the hardest things to mark Alcan – 10-day program	cet	1
TEAC	TEACHING at QUEENS UNIVERSITY, KINGSTON			
	COMM 432	Brand Management		3

TEACHING at ESCOLA SUPERIOR DE PROPAGANDA e MARKETING, SAO PAULO

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International Business Marketing Models

INVITED VISITS / TALKS at OTHER UNIVERSITIES

2023 Cross-Cultural Management Class

Guest Case Author (Chilli Beans: Peace Love and Sunglasses)

McGill University (Montreal)

2021 International Study Program (MBA)

Guest Case Author (Lufa Farms)

McGill University, MBA Japan (Tokyo)

2020, 2017, 2016 Retail Class (MBA)

Guest Case Author (Chilli Beans: Peace, Love, and Sunglasses)

Harvard Business School MBA (Cambridge, MA)

2018 Disciplined Entrepreneurship class

Director visit

MIT, Trust Center for MIT Entrepreneurship (Boston, MA)

2014 Executive Education Agribusiness Seminar

Guest Case Author (Lufa Farms:)

Harvard Business School (Cambridge, MA)

2014 Visiting Scholar

ESPM University (Sao Paulo, Brazil)

COURSE DESIGNS and EQUIVALENCIES

2021-22 Co-redesigner of Leadership Program (RAIK 185H, 186H).

Raikes School, UNL (Lincoln, NE)

2020 Redesign of Marketing RAIK 341 to incorporate case-based learning.

Raikes School, UNL (Lincoln, NE)

2013-2018 Oversaw course equivalency & credit transfers from other universities for the marketing

department.

Desautels Faculty of Management, McGill University (Montreal)

2017 Redesigned McGill MBA Japan International Study Program.

McGill MBA Japan (Tokyo/ Montreal)

2013 Course designer and subject matter expert for undergraduate courses:

Marketing Fundamentals.

Marketing Communications

Southampton University (London, UK)

2012 Course designer and subject matter expert for undergraduate courses:

Marketing Fundamentals
Marketing Communications
National Hispanic University (San Jose, CA)

2005-2007 Course coordinator for 15 Marketing Management (MGCR 352) sections.

Desautels Faculty of Management, McGill University

TEACHING and PEDAGOGICAL PUBLICATIONS

Peer Reviewed Published Case Studies

DiMuro, Fabrizio, Robert Mackalski, Cheryl Nelson, and Marc Ducusin, "Saska: From Saskatchewan Icon to National and International Brand," Ivey Business School Case W33452, February 2023.

DiMuro, Fabrizio and Robert Mackalski, *Teaching Note*, "Saska: From Saskatchewan Icon to National and International Brand," Ivey Business School Case W33452, February 2023.

Mackalski, Robert, Mary Dellar, and Marc Ducusin, "Defeat Duchenne Canada: Scaling Up a Charitable Organization," Ivey Business School Case W30129, February 2023.

Mackalski, Robert and Mary Dellar, *Teaching Note*, "Defeat Duchenne Canada: Scaling Up a Charitable Organization," Ivey Business School Case W30129, February 2023.

DiMuro, Fabrizio, Robert Mackalski, Cheryl Nelson, and Marc Ducusin, "Runza: From Nebraska Icon to National and International Brand," Ivey Business School Case W29265, December 2022.

DiMuro, Fabrizio and Robert Mackalski, *Teaching Note*, "Runza: From Nebraska Icon to National and International Brand," Ivey Business School Case W29265, December 2022.

Dellar, Mary, Robert Mackalski, Nicolette Papastefanou, and Marc Ducusin, "Cunningham's Pub: Halle-Lujah for Wings," Ivey Business School Case W25213, May 2022.

Dellar, Mary and Robert Mackalski, *Teaching Note*, "Cunningham's Pub: Halle-Lujah for Wings," Ivey Business School Case W25213, May 2022.

Mackalski, Robert, Marc Ducusin, and Alana D'Amico, "Dancing with the Stars: Denitsa Ikonomova," Ivey Business School Case 9B20A067, July 2020.

Mackalski, Robert and Alana D'Amico, *Teaching Note* "Dancing with the Stars: Denitsa Ikonomova," Ivey Business School Case 9B20A067, July 2020.

Mackalski, Robert, Marc Ducusin, Marika Lapointe, and Emma Clayton, "Fody Foods: Eating Life to the Fullest," Ivey Business School Case 9B19A002, January 2019.

Mackalski, Robert and Emma Clayton, *Teaching Note*, "Fody Foods: Eating Life to the Fullest," Ivey Business School Case 9B19A002, January 2019.

Britton, Rob, Robert Mackalski, Mary Dellar, and Mary Towers, "Intelligent Avionics: Breaking Into the Inflight Entertainment Industry." Ivey Business School Case 9B18A067, December 2018.

Britton, Rob, Robert Mackalski, and Mary Dellar, *Teaching Note*, "Intelligent Avionics: Breaking Into the Inflight Entertainment Industry." Ivey Business School Case 9B18A067, December 2018.

Mackalski, Robert, Alfred Jaeger, Marc Ducusin, and Phoebe Balshin, "Birks: The Sparkle of a Cherished Brand." Ivey Business School Case 9B18A014, February 2018.

Mackalski, Robert, Alfred Jaeger, and Phoebe Balshin, *Teaching Note*, "Birks: The Sparkle of a Cherished Brand." Ivey Business School Case 9B18A014, February 2018.

Mackalski, Robert and Marc Ducusin, "Sante Au Naturel: Healthy to the Core." Ivey Business School Case 9B17A069, December 2017.

Mackalski, Robert, *Teaching Note*, "Sante Au Naturel: Healthy to the Core." Ivey Business School Case 9B17A069, December 2017.

Mackalski, Robert, Delaney Brown, and Marc Ducusin, "Club Sportif MAA: Staying Ahead of the Game." Ivey Business School Case 9B17A046, August 2017.

Mackalski, Robert, and Delaney Brown, Teaching Note, "Club Sportif MAA: Staying Ahead of the Game." Ivey Business School Case 9B17A046, August 2017.

Alvarez, Jose B., Robert Mackalski and Andrew Otazo, "Chilli Beans: Peace, Love, and Sunglasses." Harvard Business School Case 516-020, March 2016.

Alvarez, Jose B., Robert Mackalski, Annelena Loeb, and Lisa Mazzanti. "Lufa Farms." Harvard Business School Case 514-008, October 2013.

Case Studies in Preparation for Submission

Mackalski, Robert, Mary Dellar, and Marc Ducusin, "Daniela Suarez: Daniela Suarez AI," (case in final edit, Teaching Note in development. Expected submission date September 2023).

Mackalski, Robert, Rob Simon, Dan Stara and Marc Ducusin, "93.7FM: Making the TCKT better than they found it," (case near completion, Teaching Note in development. Expected submission date October 2023).

Mackalski, Robert, Dan Stara, and Marc Ducusin, "Singularity: The convergence of AI, Nano Tech, and BioTech" (case in research stage for 2024 submission).

CO-CURRICULAR ACTIVITIES WITH STUDENTS

Case Coaching and Judging

- Tenaska Business Challenge judge
 Judged qualifying round of case competition.

 Teaching and Learning Center, UNL College of Business
- 2023 Case competition coach UNL Coached team of 4 students preparing for finals of Tenaska Business Challenge case competition. Team placed 3rd (out of 9 teams) in the regional school competition.
- 2021 Mentored *tapp*, start-up from the Raikes School UNL -2023
 - Outside of Design Studio, held bi-weekly meetings (summer 2021) with company on issues including: shareholders' agreement, beach-head customers, business model development, goal setting and priorities, creating culture, generating publicity, managing a tradeshow booth, and creating "customer pull." Held workshops on beach-head customers. Created a new brand name for the app (*tapp*: tracking, analysis, prediction, performance). Guided team on press release creation, resulting in televised publicity.
- 2023 Advised *Cattle Kettle*, start-up from Raikes School University of Nebraska Lincoln Provide ongoing, as-needed advice to Cattle Kettle on issues related to marketing strategy, priorities and goal-setting.
- 2019 Richard Donovan Case Competition judge Tokyo, McGill University Judged case competition of MBA student teams.
- 2019 Case study trainer Tokyo, McGill University Held workshops on "cracking" case studies and mentored Japanese program MBA students on how to approach cases studies.
- 2017 L'Oreal Brandstorm case competition coach Montreal, McGill University Coached 4-person McGill University Bachelor of Commerce team in case competitions.

- 2017 McGill International case competition coach Montreal, McGill University Coached 4-person McGill University Bachelor of Commerce team in case competitions.
- 2016 L'Oreal Brandstorm case competition coach Montreal, McGill University Coached 4-person McGill University Bachelor of Commerce team in case competitions. National team winner of L'Oreal Brandstorm case competition.
- 2016 McGill Management International case competition coach Montreal, McGill University Coached 4-person McGill University Bachelor of Commerce team in case competitions.
- 2015 L'Oreal Brandstorm case competition coach Montreal, McGill University Coached 4-person McGill University Bachelor of Commerce team in case competitions. National team winner of L'Oreal Brandstorm case competition.
- 2015 McGill Management International case competition coach Montreal, McGill University Coached 4-person McGill University Bachelor of Commerce team in case competitions.

Design Studio Mentoring

2020-23 Academic Lead, Design Studio

Raikes School @ UNL

The Academic Lead role mentors and evaluates 5-student-member teams on their industry-sponsored Design Studio new product projects or go-to-market entrepreneurial projects. More specifically, the role involves guiding and grading the team on their: product visions, value creation opportunities, customer discovery (iterative design process), project management (story mapping, project planning, new product development execution, risk management), and communication.

2022-23 Sponsor: *HUDL*

Award: Platinum Project recipient for best project
Team developed a software tool for athletic directors (at universities and other levels) that enables them to find insights into their athletic programs and to

connect with coaches, athletes, and fans.

2022-23 Sponsor: Fisery

Team created a secure consent platform, UX experiences, and immutable ledger database for secure interactions between Fiserv financial institutions, account holders, and fintech applications.

2022-23 Sponsor: Mutual of Omaha

Award: Platinum Project nomination for best project

Team developed a solution that identifies and predicts which life insurance customers are likely to churn. Solution assists with implementing pilots to help save them.

2022-23 National School Activities Association Sponsor:

A "web 2.0" software was created by the team that enabled a more efficient system of maintaining high school registration, eligibility, rosters, contacts, reports, and archives.

2021-23 Entrepreneurial start-up: tapp sports

> Entrepreneurial start-up group conceptualized and developed a native application where coaches and players would collect, analyze, evaluate player practice data. Years 2 and 3 of the project emphasized scaling customer acquisition and backend analysis capabilities for coaches.

2021-22 HUDL Sponsor:

> Team created a sports-agnostic Athletic Video Resume mobile application that helps high school athletes get recruited by colleges.

2021-22 Sponsor: Microsoft

> Student group created an automated performance benchmarking and alerting solution to provide a proactive approach to Microsoft Dynamics 365 performance.

2021-22 Olsson Sponsor:

> Building on the Platinum Award winning product of 2020/2021, team continued the project with phase 2 of a hardware/software building-use-efficiency platform that added features to better collect, analyze, and communicate data to enhance building space efficiency.

2021-22 Sponsor: New Stockyard Group

> Using drone technology and imaging AI, team created a solution that simplified and significantly reduced costs, and improved accuracy of counting cattle at a feedlot.

2020-21 Sponsor: Olsson

> Award: Platinum Project recipient for best project

Team created a feature-rich building-use-efficiency hardware and software platform that provided an end-to-end, production-ready solution to optimize buildings and spaces through data-driven insights and recommendations.

2020-21 Speedway Sponsor:

> Team created of a pricing analysis and recommendation system to help scale the frequency of product re-pricing.

2020-21 Sponsor: First National Bank of Omaha

A lending-advice engine for bank users was developed by the team.

Independent Studies

2019	Asian/American geographic transferability of brand characters MBA Japan, Tokyo
2015-16	A path forward: Analyzing breast milk donor models Undergraduate, McGill University, Montreal
2015	Marketing analysis of the luxury hotel industry in Quebec Undergraduate, McGill University, Montreal
2014	Conceptualizations of brand love and extreme consumers Undergraduate, McGill University, Montreal
2013	Developing better marketing strategies for start-ups Undergraduate, McGill University, Montreal
TEACHING	G DEVELOPMENT
Aug 2023	Digital Accessibility Training Certificate of Achievement, University of Nebraska System
Aug 2023	Teaching and Learning Center Canvas Bootcamp Attended workshop on how to improve Canvas experience for students Teaching and Learning Center, UNL
June 2023	How ChatGPT & Other AI Tools Can Maximize the Learning Potential of Case-Based Classes Harvard Business Publishing Webinar
May 2023	Unlocking the Power of AI: How Tools Like Chat GPT Can Make Teaching Easier and More Effective Harvard Business Publishing Webinar
Apr 2023	Cognitive Science in the Classroom Workshop Attended workshop on how using cognitive principles improve students' learning Teaching and Learning Center, UNL
Mar 2023	AI presentation SMCA Visiting Scholar Presentation (Prof. Ricky Tan) College of Business, UNL
Feb 2023	AI in the classroom Participated in TLC Discussion Teaching and Learning Center, UNL'

Nov 2022	Facilitating Effective Group Work Workshop Seacrest Fellow Amanda Gonzales Teaching and Learning Center, UNL
Oct 2022	Attendance and Engagement in the classroom Workshop Attended 2-part workshop on how to increase student engagement. Teaching and Learning Center, UNL
Sept 2022	Academic Integrity Workshop Teaching and Learning Center, UNL
Sept 2022	The Summit for Pioneering Innovators: Innovation Accelerated Conference Attended 3-day conference on how technologies will shape industry and society Nebraska Innovation Campus
May 2022	Human Subject Research Training completed Required for Design Studio teaching Institutional Review Board
Aug 2021	Building Momentum for the Fall of 2021: Capitalizing on the Transition Moderated and completed Values in Teaching workshop. Teaching and Learning Center, UNL
Aug 2021	Social/Behavioral Research Investigators and Key Personnel Certification CITI Program Certification, UNL
June 2021	 Teaching Professor Virtual Conference Completed three workshops and presented three articles on: Assessment, alignment, authenticity: How to make assessment a learning strategy. Zoom in the active learning classroom: untether the learning. The best citizenship advice I have received. Teaching and Learning Center, UNL
May 2021	Inclusive Teaching Certificate of Engagement Completed three workshops on inclusive teaching. Teaching and Learning Center, UNL
Oct 2020	Teaching in Nebraska Training completed, UNL
Sept 2020	Certificate of Attendance: Technology to Support Remote and Blended Learning UNL
Sept 2020	LGBTQA+ Diversity training completed Raikes School, UNL

Sept 2	020	Cyber security training completed Raikes School, UNL		
Sept 2	020	Clifton Strengths orientation and training completed Raikes School, UNL		
Sept 2	020	Human Subject Research Training completed Required for Design Studio Institutional Review Board		
Aug 2	020	Design Studio Training completed Raikes School, UNL		
•		REACH Training for suicide prevention certificate UNL		
Aug 2	020	Covid Training completed, UNL		
2020-2	23	Title IX Certification (annual), UNL		
2020-2	23	Youth Activities Safety, UNL		
TEA	TEACHING AWARDS			
2023		ls and Family Recognition Award nomination	UNL	
2022	Excellence in Teaching Award Nomination UNL Student nomination		UNL	
2022	Outstanding Case Teacher Award Nomination The Case Center Peer and former student nomination global award that recognizes exceptional case method teachers.			
2022	Outstanding Case Nomination Hot Topic The Case Cente Nomination from Ivey Publishing for Cunningham's Pub: Halle-Lujah for Wings			
2018	Outstanding Case Writer Nomination The Case Center Nomination from Ivey Publishing for Club Sportif MAA: Staying Ahead of the Game			
2014	Desautels DDSS Excellence in Teaching Award Brand Management, Global Branding McGill University		McGill University	
2013		tels DDSS Excellence in Teaching Award Management, Global Branding	McGill University	

2012	Desautels DDSS Excellence in Teaching Award Brand Management, Global Branding	McGill University
2011	Desautels DDSS Excellence in Teaching Award Brand Management, Global Branding	McGill University
2010	Desautels DDSS Excellence in Teaching Award Brand Management, Global Branding	McGill University
2009	Desautels DDSS Excellence in Teaching Award Brand Management, Global Branding	McGill University
2008	Desautels DDSS Excellence in Teaching Award Brand Management, Global Branding	McGill University
2007	Desautels DDSS Excellence in Teaching Award Brand Management, Global Branding	McGill University

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TEACHING FELLOWSHIPS

2022-2024 Title: Seacrest Teaching Fellowship, College of Business, UNL

Study: Impact of in-state content on student engagement Authors: Robert Mackalski, Kasey Lindt, David Keck

Amount: \$6,000 per annum

RESEARCH AND CONFERENCES

- 2015 Robert Mackalski and Jean-François Belisle, "Measuring the Short-Term Spillover Impact of a Product Recall on a Brand Ecosystem." *Journal of Brand Management,* August 2015.
- 2014 Keynote panelist at Brand Brasil: Multiplas Identidades, "Perspectives on Brand Brasil," hosted at ESPM University, São Paulo, Brazil, August 2014.
- 2011 Robert Mackalski and Jean-François Belisle. "Measuring the Short-Term Spillover Impact of a Product Recall on a Brand Ecosystem," *American Marketing Association, San Francisco, CA, USA*. August, 2011.

SERVICE

SERVICE TO THE RAIKES SCHOOL & COLLEGE OF BUSINESS

- July 2021-23 Guest lecturer to Raikes School summer camp students.

 Provided annual half-day lectures to rising-star high school seniors attending Raikes School summer camp.
- June 2021-23 Raikes School Faculty Representative: New students and parents' welcome event Attended and socialized with incoming freshmen students and their parents at the annual welcome event.
- June 2023 Grant reviewer for Innovative Teaching and Reflective Practitioner Program.
 Teaching and Learning Center, College of Business, UNL
- June 2023 Member of hiring committee for Director of Recruitment and Student Success Raikes School.
- May 2023 Commencement address to Raikes School graduating seniors Voted by senior class to provide address at graduation.
- August 2021-22Raikes School Design Studio Sponsor Kick-offs meet-and-greet Attended and socialized with Design Studio corporate sponsors at annual meet-and-greet.
- May 2021-23 Raikes School Design Studio Year-End Awards
 Attended and socialized with Design Studio corporate sponsors, students, and
 parents of students at Nebraska Innovation Campus's annual Design Studio YearEnd Awards ceremony.
- 2021-2023 Raikes School TA Orientation Leader
 Developed content, organized, and led half-day Raikes School Teaching Assistant
 orientation workshops for Winter 2021, Fall 2021, Winter 2022, Fall 2022, and
 Winter 2023 semesters.
- August 2022 New Faculty Orientation Panel (College of Business)
 Shared perspectives on being a new faculty member with incoming faculty.
- Summer 2022 Chair of Search Committee: Events and Projects Coordinator
 Chaired successful hire of Events and Projects Coordinator at the Raikes School.
 Serving in this role also involved completing the Search Process Seminar certification.

- 2021-2022 Attended presentations, interviewed, and provided hiring recommendations for multiple candidates over 8 different hires at the Raikes School:
 - Design Studio Director
 - Design Studio Architecture and Engineering Lead
 - Design Studio Program Lead
 - Administrative Technician
 - Assistant Professor of Practice
 - Assistant Director of Recruitment and Outreach
 - Director of Recruitment and Student Success (2x)

SERVICE TO THE PROFESSION

- 2013-2017 Reviewer, Ad Hoc Reviewer, Journal of Brand Management.
- June 2014 Keynote address: SuperReturn (North America's largest private equity conference), "The Power of Pull," Boston, MA.
- July 2014 Conference Presenter, Brand Brasil: Multiplas Identidades, "Perspectives on Brand Brasil," hosted by ESPM University, Sao Paulo, Brazil.
- January 2013 Presenter and Author, Sustainable Technology Development Canada CEO Day, "Marketing Matters: You Might Not Be Doing Enough," Ottawa, ON.

SERVICE TO THE COMMUNITY

- 2019-2023 Advisory Board Member Defeat Duchenne Canada
 Provide marketing and strategy consultation to a charity dedicated to finding
 relief and a cure for a rare form of muscular dystrophy.
- August 2023 Guest teaching to SPARK Summer Learning (Science, Technology, Engineering, Art and Math Camp) for Lincoln Public Schools.
- July 2023 Contributing author: "Breast-milk donor models are flawed: A path forward to meet demand." Published at *Healthy Debate*.
- July 2021 Guest talk for Summer Cookies and Career Education Talent Search program for first-generation students, grades 6-12.
- April 2019 Media Subject Matter Expert

 CNBC, "Why Tim Hortons Struggles in the United States."

 >1,000,000 YouTube Views
- July 2018 Media Subject Matter Expert *The Guardian*, "What Happened to Tim Hortons? The Downfall of Canada's Brand."

MARKETING SERVICE

2023 Created brand book for the Raikes School

Led the creation of the School's first brand book that aligns communications, serves as a guideline for all traditional, digital, and social communication, and synchs Raikes School branding with the UNL brand.

2022-2023 Created communication brief for the Raikes School

Led the creation of a communications brief (and scope of work document) that sets the high-level strategy and objectives for upcoming communications efforts. The brief will be used as a basis for evaluating competitive communication agency bids.

2021 Led all Raikes School faculty-and-staff on Raikes School Brand workshop to align faculty and staff on the uniqueness and favorability of the Raikes School

brand.

2021-2022 Audited the Raikes School Brand

Extensive brand audit consisted of qualitative research (33 hours of formal interviews with faculty, staff, Board of Directors, employers, students, alumni) and quantitative research to assess the equity of the brand.